

**THE DECISION MAKING PROCESS AND THE SECTORAL  
REGULATIONS REGARDING TO THE ROLE OF  
INDEPENDENT COMMISSIONER IN A PUBLIC LISTED  
COMPANY**

By

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### STATEMENT BY THE AUTHOR

I hereby declare that this submission is my own work and to the best of my knowledge, it contains no material previously published or written by another person, nor material which to a substantial extent has been accepted for the award of any other degree or diploma at any educational institution, except where due acknowledgement is made in the thesis.

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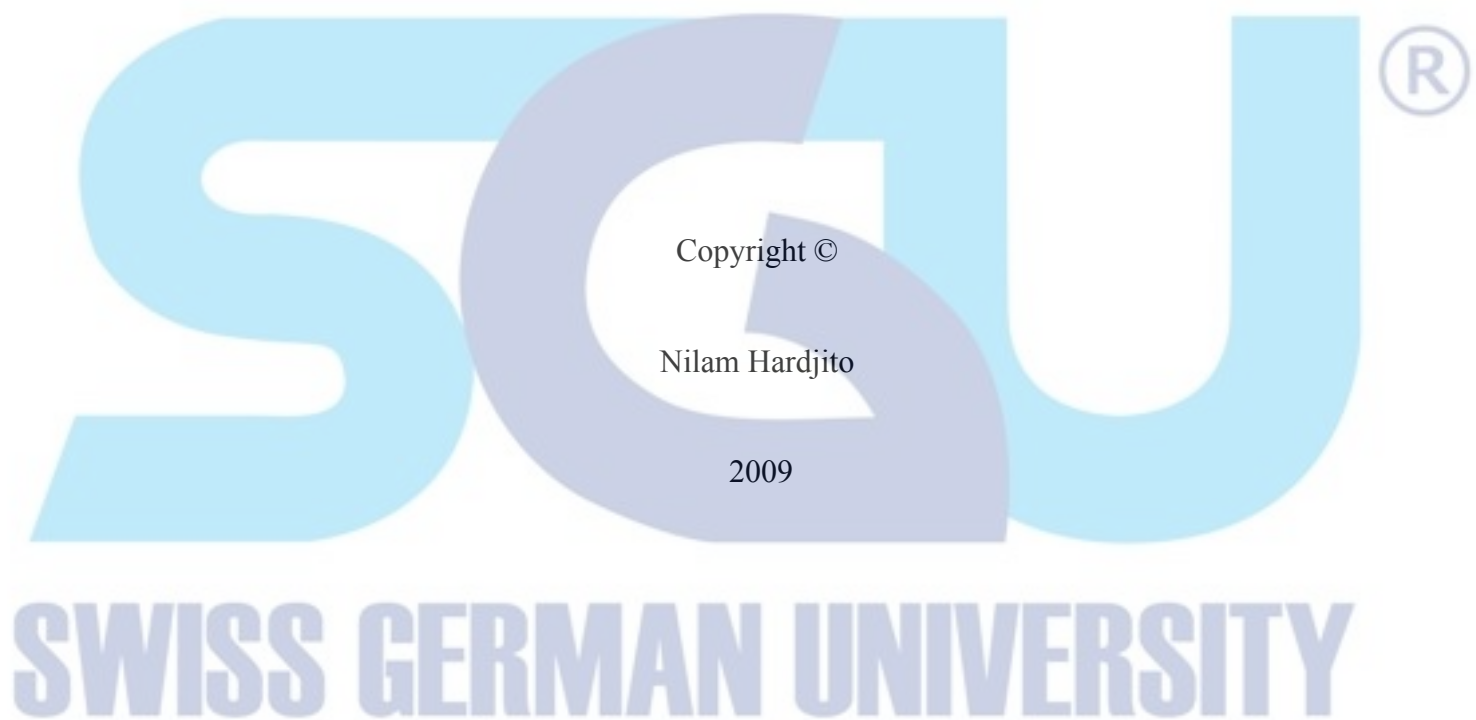
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## ABSTRACT

THE DECISION MAKING PROCESS AND SECTORAL REGULATION REGARDING  
TO THE ROLE OF INDEPENDENT COMMISSIONER IN A PUBLIC LISTED  
COMPANY

By

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The purpose of the research is to explore the vague problems about the decision-making process and all the sectoral regulations regarding to Independent Commissioners in Indonesia towards the implementation of Good Corporate Governance. The method used by author would be qualitative research method which findings will be based on interviews and cases occurred. The findings of this research are that it does not only lie in the volatility of sectoral regulation, but also the integrity and competence that the Independent Commissioner should have in order to enforce the company to comply with the law and regulations. Therefore, a careful selection of Independent Commissioner should be taken into first consideration. Plus, all of these findings contemplate the issue in the cultural aspect and most probable cause is Indonesia is in the transitional phase.

## DEDICATION

I dedicate this thesis to Swiss German University as part of the most important work in order to graduate, and most importantly to my beloved parents who have always been such great supporting me with everything, especially in education. And, to myself- to prove that I can.



## ACKNOWLEDGMENTS

The author wishes to thank Allah SWT for the amountless occurrences throughout the process. Each happenings is a new lesson to my life. My parents Drs. Hardjito and Enny B. Hardjito, SH for the love and encouragement to make it through everything. My sister, Niken Priyambodo who had been nothing but a really inspiring and supporting big sister and for having the cutest baby Nindya ever to refresh the dullness in making this work. My grandparents from both sides, Eyang Uti and Eyang Kakung Trimulyono and Daddy's parents who I never got to meet. Thanks to Ms Diana Widyastuti, as the advisor to my thesis and Mr. A. Derry Habir, as the co-advisor.

Special thanks to Prasono D.W.S. for everything, you have been the big help to my work. I love you and good luck, because it's your turn! Thank you to my big, big entertaining aunts, uncles, and cousins who I love.

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I feel so blessed. Thank you.

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<u>The control environment acts as an umbrella for the other components which means that the control environment would be the foundation and vital component to have first in order to make everything else work. ....</u>	<u>37</u>
<u>The author would like to focus on the control environment from this framework. Because the control environment consists of the actions, policies, and procedures that reflect the overall attitudes of top management, directors, and owners of an entity about internal control and its importance to the entity. And to understand and assess the control environment, auditors in this case independent commissioners should consider the most important control subcomponents, which are (Arens, Elder and Beasley, 2006: 274-276): .....</u>	<u>37</u>
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